











# **JOINT TRANSPORTATION**

## RESERVE UNIT

### Plan of the Month

07-08 June 2008

Commander	Maj Gen Mitchell	618-229-8198
Deputy Commander	COL Amato	618-229-8275
Army Element Commander	COL Michaud	618-229-7091
Navy Element Commander	CAPT Ryan	618-229-8274
Air Force Element Acting Commander	Col Marcusen	618-229-0047
Coast Guard Element Commander	CAPT Anderson	618-229-8275
Joint Training Officer	LTC Garrett	618-229-8197
Joint Operations Officer	Lt Col Stevenson	618-229-8281

DSN for Scott AFB is 779-XXXX when commercial exchange is 229 DSN for Scott AFB is 576-XXXX when commercial exchange is 256 Operator Scott AFB is 1-800-851-7542

12-13 July 2008

UPCOMING UTA DATES
09-10 August 2008

13-14 September 2008

0-8: \$50

0-7: \$45

0-6: \$40

0-5: \$35

0-4: \$30

0-3: \$25

0-2: \$20

0-1: \$20

E-9: \$20

E-8: \$18

E-7: \$16

E-6: \$14

CIV: \$12

E-5/E-1: \$12

- 1. Joint Transportation Reserve Unit: Muster at 0730- Saturday Seay Auditorium, No Sunday Muster.
- 2. Effective January 2008 UTA until further notice, all awards that are desired to be presented during the Quarterly Joint Awards Ceremony must be at the JTRU Awards NCO (MSG Pruitt) the month prior to the Quarterly Joint Awards Ceremony NLT 1300 the Sunday of that scheduled UTA.

FY 08 Quarterly Joint Awards Ceremonies schedule: 09 Aug 08.

#### 3. Saint Louis Veterans Affairs

The below information concerning the five year extension of no cost care at the VA Medical Center pertains to persons serving in OIF/OEF.

On January 28 2008, The President has signed the National Defense Authorization Act into Iaw. Combat veteran eligibility has been expanded from two years post discharge to five years post discharge. CBO is developing guidance for the immediate implementation of this expanded benefit and will be communicating detailed instructions over the next couple of days. Policy guidance in the form of a Directive has been drafted and is in the concurrence process. Action has been taken to develop the business requirements to implement this expanded benefit in VistA though actual release of the software is estimate to be approximate 10-12 weeks from now.

One-time Membership Fee

#### 4. JTRU Booster Club Membership Drive

The purpose of the JTRU Booster Club is to promote the welfare and morale of the JTRU military and civilian workforce, and their families; and to defray the costs of activities (as appropriate) by collecting dues and raising funds not otherwise available through official service or USTRANSCOM channels.

If you are currently a JTRU member or are part of the civilian workforce that

supports the JTRU and wish to become a member of the JTRU Booster Club, fill out the JTRU Booster Club Enrollment form and submit it to LTC Marguerite Taylor (Army) via the V-files or Full-time staff point of

contact, SGM Gail Nelson-George (Army). A one time membership fee (based on rank) is required to join. Annual dues (\$12.00) for new members' starts January 1 after the membership fee is paid.

Join today! You'll be glad you did!

SGM Gail Nelson-George: "On behalf of my family and myself I would like to thank everyone for your service and dedication to duty. My time here working side by side with many of you has been an unforgettable experience. May you all be blessed with prosperity, good health, and joy!"

#### 6. ARMY ELEMENT:

- a. As a reminder, the June Battle Assembly (BA) is a MUTA-6. Report time on Friday, 6 June is 1300. Sign-in will be conducted in bldg 1911.
- b. There will be a retirement ceremony and dinner for SGM Nelson-George at the Missouri Athletic Club in St. Louis Mo. starting at 1730. Maj Gen Mitchell will host this event.
- c. <u>Army Captains</u>: Critical Skills Retention Bonus Army Reserve (CSRB-AR). The CSRB-AR will provide a bonus of up to \$20,000 for a 3-year commitment to an Army Reserve (AR) Troop Program Unit (TPU). For more information, please visit this website: <a href="https://rcms.ocar.army.pentagon.mil/Incentives">https://rcms.ocar.army.pentagon.mil/Incentives</a> and log in with your AKO username and password.

The above website provides all pertinent information regarding this bonus, to include eligibility requirements, authorized bonus amount, and obligations associated with accepting the bonus.

The only way to apply for this bonus is to sign into the above account and complete the CSRB agreement online. You are required to read and sign the Written Agreement and either electronically upload, mail, or fax the Written Agreement to the address or number provided on the website. The preferred method, and quickest way to receive payment, is to upload your Written Agreement. You must Accept or Decline the bonus before exiting the website. Once you Accept the bonus, your request will then be verified by the AR G1 and processed within 72 hours. You can expect payment within 3 weeks of AR G1 verification. You may periodically log onto: <a href="https://rcms.ocar.army.pentagon.mil/Incentives">https://rcms.ocar.army.pentagon.mil/Incentives</a> to check the status of your Critical Skills Retention Bonus request.

The unit administration will not be able to process for payment or answer specific questions regarding this bonus. Any additional questions regarding this email message or about the CSRB-AR that the implementation guidance on the website is unable to answer should be directed to the AR incentives team at: USARC In@usar.army.mil.

7. NAVY ELEMENT: Nothing significant to report

#### 8. AIR FORCE ELEMENT:

- SMgt Whited's promotion ceremony will be Saturday in the Seay Auditorium 1000
- SMSqt Whited's reception will be held Saturday evening at the Scott Club
- All AF Enlisted members and ceremony participants please bring Class A uniform
- There are a number of OPRs and EPRs that require some administrative follow-up (mostly signatures). Please check with your Flight CC for status on your own report, and those where you are the rater.
- Please ensure you have an account in the Virtual Personnel Center for Guard & Reserve (VPC-GR) at <a href="https://arpc.afrc.af.mil/vpc-gr">https://arpc.afrc.af.mil/vpc-gr</a>. Remember, this site will replace most of the MPFs functions as the MPFs are drawn down. Items that will be handled via the VPC-GR include: updating decorations in your records, requesting your 20-year letter, requesting retirement, and many more
- We will have a CPR Refresher course Sat 7 Jun, building 505, first floor in GPMRC, from 13-1600. This course is for people who need CPR who have expired and need their card current. We only have room for 8-10 people due to the availability of instructors. We will start promptly at 1300.
- 9. COAST GUARD ELEMENT: Nothing significant to report

#### **10. SAFETY CORNER:**

#### What Are You Doing About It?

The 101 Critical Days of Summer are almost upon us and I want to share some insights and accident trend analysis, for awareness, that may help make this a more enjoyable and safer season. To date, off-duty accidents represent nearly 75 percent of all Army accidents we have suffered so far this year. If our five-year accident trend remains consistent, we can expect to endure the loss of over 200 Soldiers before the end of this fiscal year! The loss of just one Soldier deprives us of a friend or peer, however, many others also endure pain because this Soldier was someone's father, mother, sister, brother, son or daughter. I promise you, not a day goes by when I and those here at the safety center are not trying to think of a way to prevent accidental losses. So my question to you - What are YOU doing about it? How many losses do you have to read about or how many close-calls do you have to witness before you step up and do something to prevent these needless deaths? There are three areas responsible for more than two-thirds of all off-duty Army accidents; privately owned vehicles (POVs), drowning and fatigue.

POV accidents with contributing factors such as speed coupled with loss of control, account for a large percentage of all Army accidents. Did you know that something as trivial as one-quarter of an inch could possibly save your life? One-quarter of an inch roughly equates to 15 to 20 mph in the average American car; however, one-quarter of an inch can be 40 to 50 mph on a motorcycle, depending on the gear you are in. Say you just purchased a vehicle. Beware - recent studies indicate moving from a sedan to SUV or cruiser to sportbike can increase your likelihood of an accident. Experience doesn't always transfer; cruisers versus sportbikes are as different as sedans versus sport utility vehicles (SUVs). You may find you can easily overdrive the capabilities of the machine, or rather, the machine possesses capabilities exceeding your experience level.

The Army experienced 15 drowning accidents last fiscal year. Unfortunately, that total is more than the two previous years combined. While several different factors played a part in these losses, one factor is present in all but two of these accidents - another person's presence. From the time we're old enough to enter the water, most of us are taught not to eat before you swim and never go into the water by yourself. While it is not clear if either of these adages could have made a difference in many of these accidents, it is clear that in some maybe they could have. The second common factor present, in more than 50 percent of these accidents was the proximity of land. Fact - standing on or in close proximity to land may lead to overconfidence or a false sense of security around water. Even the best swimmer may lose their life when thrust into a situation where currents and hypothermia are present, even with a personal floatation device.

Fatigue is present more often than alcohol in off-duty accidents. Often overlooked and even less understood, over the course of the last 10 years, fatigue played a factor in claiming an average of 75 lives a year. As Soldiers and professionals, we often push ourselves by burning the candle at both ends, especially during those few precious opportunities when we can get away and relax. Rest cycles are often METT-T driven when operating in a deployed environment. In addition to Leaders, Soldiers are responsible for the amount of rest they get while not deployed. These are demanding times for our Army; but a little planning and forethought will hopefully lead you and your formation through a safe and enjoyable 101 Critical Days of Summer.

Tod L. Glidewell Command Sergeant Major U.S. Army Combat Readiness/Safety Center

Also, please remember to use Operational Risk Management (ORM) in all of your activities, both on duty or off.

The Safety Corner is a monthly section of the POM which will have the purpose of reminding J9/JTRU Members to always keep safety in mind. "Preserve the Force." By LTC Robert L. Pranger, J9/JTRU Deputy Safety Officer.

The article below, while primarily focused on motorcycle riders, is also applicable for all POV operators. Animal strikes are increasing frequent as the deer population continues to rise in and around the area.

MAJ Doug Sharp

#### Motorcycle vs Animal

Rider Safety Tips

This is the time of the year winter weather changes to spring and motorcyclists take to the road in large numbers. Animals small and large take to the roads also and become an increasing hazard again until late fall. You will find that taking the time to do your pre-ride risk assessment will payoff in safe cycling throughout the year.

Not only does a rider look at the weather, cycle, and the route. The animals the rider could run into should also be considered. Below are some basic tips for avoiding the animal that could injure or kill you while cruising through the countryside.

First and foremost, you should always wear the Army approved PPE; Helmet (Full-face is the best), gloves, long pants, brightly colored long-sleeve shirt/jacket (day), retro reflective upper-outer garment (night), over the ankle shoes (leather boots are the best), and although not required, any other ballistic type outer wear that protects your body.

Heed deer-crossing signs, particularly in the seasons and times of day when deer are active. Slow down, use your high beam, and cover the brakes. Additional good, powerful driving lights are worth their weight in gold on a deserted road at night. Alternatively, fit a bulb with a 100-watt high-beam. Flashing your headlights may break the spell that seems to cause deer to freeze. If you are driving at night and see the oncoming headlights "twinkle", that is probably a moose or a deer legs intersecting the headlight beams. They are rarely alone and may be with young. Slow down and keep your eyes open. During the spring time, deer congregate along side of roads to lick the salt applied during the winter months to control iced roads.

Watch for dips in a road where the surrounding land is wet or a brook crosses under the road. These are usually trails used by animals. Transportation departments label animal crossings.

"S.E.E."- <u>Search, Evaluate, and Execute</u> a simple but powerful strategy taught in the Basic Riders Course (BRC). It should be employed as far in front of the rider as visibly possible when riding in areas where a deer are common. The strategy will allow more time to stop if a deer is spotted. Stopping is the only appropriate maneuver to avoid a deer strike. Once the deer is spotted and the motorcycle comes to a stop the rider can proceed very slowly with caution.

Small animal motorcycle collisions with raccoons, armadillos and the like can also be deadly. A fast-moving motorcycle with the brakes locked is a recipe for disaster. A glancing hit can veer a motorcycle off the road. These animals are low and have a round body structure that doesn't "crush," causing the body to roll under an undercarriage. The proper position in this case is important the rider should ride across a small animal as he would ride over a small fixed obstacle.

When negotiating a small animal hazard, slow down as much as traffic and time will permit, approaching at a 90-degree angle if possible. Avoid target fixing by looking ahead once the path over the obstacle is determined continue to use "S.E.E.". Rise slightly off the seat before reaching the obstacle keeping the knees bent and against the tank. Do not cover the either the brake lever or clutch lever. Shift weight to the rear by slightly rolling on the throttle just before the front wheel makes contact with the small obstacle, remembering to not pull or jerk on the handle bars. Rolling on the throttle helps lesson the weight on the front wheel helping climb over the obstacle. Upon contact with the obstacle roll off the throttle immediately so the rear wheel is not under power when it strikes the object.

For more information contact: CW4 Eakins, Motorcycle SME, USACRC <a href="mailto:povspt@crc.army.mil">povspt@crc.army.mil</a>

#### 11. JTRU TRAINING/QUALIFICATION INFORMATION:

Each JTRU member is assigned an individual training plan (ITP), which lists tasks, schools, and requirements to be completed for qualification. Requirements also list frequency of training to maintain currency. For example:

#### A = annual, Z = one time

It is your responsibility to review and arrange required training with your functional trainer (FT) to maintain full qualification. The Training Assessment System (TAS) is the JTRU training system of record. Contact: MSG Pruitt at percy.pruitt@ustranscom.mil or Capt Shawn Montague at <a href="mailto:Shawn.Montague@ustranscom.mil">Shawn.Montague@ustranscom.mil</a> for additional instructions or assistance.

- 12. <u>Alternate Drills</u>: Personnel wanting to do makeup drills will need to coordinate with their element POCs and have an assigned duty for the requested make-up. You must route your request based on your Element SOP.
- 13. <u>Muster Report Time</u>: All members must be in the Seay Auditorium no later than 0730 for muster at 0735 on Saturday.
- 14. TRAINING OPPORTUNITIES:

#### 14a. COLLABORATIVE FORCE-BUILDING ANALYSIS SUSTAIMENT & TRANSPORTATION:

Collaborative Force Analysis, Sustainment and Transportation (CFAST) Action Officer (AO) Course (CFAST) AO training is a 2.5-day course designed for students who use CFAST in support of the Adaptive Planning and Execution (APEX) Process. The course emphasizes the functions of CFAST and their role in support of the APEX process, with special emphasis on procedures and applications, and Time-Phased Force and Deployment Data (TPFDD) development.

Students are taught to build, modify, and delete TPFDD requirements, and analyze the results of their collaborative work.

- 14b. AFCA COMMUNICATION AND INFORMATION SEMINARS: AFCA seminars provide professional development education and awareness to communications and information managers. The seminars provide guidance on communications and information systems management policies, procedures, and technology. Seminar participants receive up-to-date information through maximum use of subject matter experts as seminar facilitators through question and answer periods with senior level communication and information officers. Seminars include: Information Management, Information Protection, Maintenance Management, Information Systems Management, Planning and Implementation Flight Management and Planning and Implementation Project Planning. Course information, schedules, prerequisites, target audience and Command POC information is located at the AFCA seminar website: <a href="https://www.afca.scott.af.mil/seminars/">https://www.afca.scott.af.mil/seminars/</a>. Required worksheet must be emailed to the Training Coordinator 30-days prior to the class start date.
- 14c. USAF <u>Special Operations School</u>: Courses taught at the USAFSOS are located at Hurlburt Field, FL. Courses are normally 40-hours. Using the following website: <a href="https://www.hurlburt.af.mil/milonly/tenantunits/jsou/catalog.php">https://www.hurlburt.af.mil/milonly/tenantunits/jsou/catalog.php</a>, you can research the catalog. Course information, target audience, reporting information and class schedules can be found for each course. <a href="https://www.hurlburt.af.mil/milonly/tenantunits/jsou/catalog.php">DD Form 1556 must be submitted 45-days prior to the class start date.</a>
- 14d. <u>INTRODUCTION TO DEFENSE TRANSPORATION (IDT)</u>: The purpose of this 36-hour course is to provide newly assigned personnel (less than 18 months on station) who are new to the transportation field to enhance their knowledge and understanding of the Defense Transportation System (DTS), movement management, and traffic management procedures. This USTRANSCOM course is taught by the Army Transportation School. Classes are held at Ft Eustis VA. A total of 15 quotas are allotted for each class. Web link: <a href="http://www.transchool.eustis.army.mil/training/idtcoursedetail.htm">http://www.transchool.eustis.army.mil/training/idtcoursedetail.htm</a>.

Target audience: Action officers in grades of GS-06/E-5/O-3 and above. 4-8 Aug 08

14e. <u>ADVANCED AIR MOBILITY OPERATIONS COURSE (AAMOC)</u>: The purpose of this course is to educate mid-level mobility personnel serving in mobility operations and HQ/Joint positions. This course will provide the student advanced and current topics in air mobility through a combination of lecture, senior leadership perspectives and exercise. AAMOC will cover the intricacies of mobility operations planning and execution, lessons learned from current operations, as well as future mobility concepts. AAMOC targets total force officers, senior enlisted and civilian personnel serving in a variety of billets to include, but not limited to: aircrew instructors, mission commanders, air mobility C2 personnel (TACC, AMOC, Mid-Level CRG Leadership, Command Post Supervisors and Stage Managers), mid-level LRO's and maintenance leadership,

EMTF/NAF/MAJCOM staff personnel, ARC air mobility forces, and other service component and unified combatant command personnel serving in an air mobility capacity. Classes are held at the USAF Expeditionary Center, Ft Dix NJ. A total of 2 quotas are allotted for each class for FY08. Course Prerequisite: Students must successfully complete an online course with a score 70% or higher on the final test 2-weeks prior to the class start date. We blink:

https://www.usafec.af.mil/mob\_ops/registrar/student\_course\_schedules.asp?squadron\_ID=&course\_title=Advanced+Air+Mobility+Operations+Course&monthof=&dayof=&yearof=&class\_number=Submit=Search. Target Audience: officers in the grades 0-3 to 0-5, enlisted in the grades E-6 to E-9, and DOD civilian equivalents. NOTE: SF182s are required NLT 60-days prior to the class start date.

Class 2008E 23-27 Jun 08

14f. <u>JOPES SUPPORT PERSONNEL COURSE (JSPC)</u>: A five-day course designed for JOPES support personnel who use JOPES information technology applications in support of the joint planning and execution process. The course emphasizes the roles and uses of JOPES applications in support of the three crisis action planning (CAP) phases, with special emphasis on procedures and applications outlined in CJCSM 3122.02B, "Crisis Action Time-Phased Force and Deployment Data (TPFDD) Development and Deployment Execution", Volume III, 17 July 2000. Students are taught command relationships, deployment database structure, and JOPES data elements. Students are also taught to build, modify, and how to delete TPFDD requirements, participate in TPFDD validation; and then monitor TPFDD execution and deployment flow. Practical exercises are used throughout the course to reinforce training objectives.

The scope of the course includes hands-on JOPES applications, lecture, discussion, demonstration, examples, and feedback. A scenario based multimedia presentation is used to introduce each JOPES CAP phase. Classes are held in Bldg 1961, GCCS Training Room. A total of 14 seats are available for each class. Prerequisite: Students must possess a Secret security clearance (interim clearance is not acceptable) and successfully complete an online training course one week prior to the class.

Target Audience: Functional users, as well as individuals requiring a comprehensive understanding of the joint operation, planning and execution process.

2-2008-61 23-27 Jun 08 2-2008-62 21-25 Jul 08 2-2008-63 25-29 Aug 08 2-2008-64 22-26 Sep 08

14g. <u>JOINT PLANNING ORIENTATION COURSE (JPOC)</u>: This 2 ½ -day course introduces attendees to the joint planning process (deliberate and time-sensitive planning). Included is a discussion of the relationship between the national security strategy; Joint Strategic Planning System (JSPS); Planning, Programming and Budget System (PPBS); and JOPES. Organization command relationships and their historical evolution are presented along with DOD's current combatant command structure. Attendees discuss plan development, including the construction of TPFDDs in both peacetime and crisis situations, and the associated GCCS JOPES applications. Joint Forces Staff College web link: <a href="http://www.jfsc.ndu.edu/schools\_programs/jpoc/schedule.asp">http://www.jfsc.ndu.edu/schools\_programs/jpoc/schedule.asp</a>. This course will be held in the Global Reach Planning Center, Main Conference Room, and Bldg 1907, Scott AFB. Target audience: O-2 to O-5, civilians GS-09 and above, and senior NCOs.

14h. <u>FLAG GENERAL OFFICER SEMINAR (FGOS):</u> This course is a 2-hour overview of the current planning procedures focusing on crisis action planning and the relationship between JSPS, PPBS, and JOPES. Throughout the seminar, capabilities and limitations of current planning and execution systems are highlighted. This course will be held in the Global Reach Planning Center, Executive Conference Room, Bldg 1907, Scott AFB. Target audience: O-7 and SES, however, key position O-6s or GS-15s may attend. SF182s are not required for this course.

23 Jul 08

14i. Fundamentals of Defense Supply Chain Management (ALMC-SCM): The Army Logistics supply chain management integrates supply and demand management within and across activities through the flow of materials and services, information and financials. The course focuses on the key management principles and business processes that comprise SCM and ERP implementation. Key business processes include customer/supplier relationship management, customer service management, order fulfillment, demand management, supply chain mapping and network development, developing of supply chain metrics, developing and implementing partnerships in the supply chain and supply chain information management. DD Form 1556 must be submitted 45-days prior to the class start date. We blink:

http://www.almc/army.mil/catalog/coursedescriptions.html. Target Audience:

DOD Logistics personnel: military officers (0-4 to 0-6) and civilians

(GS-13 and above) who require fundamental knowledge of the Defense supply chain and enterprise resource planning (ERP) business practices and technology. (Exception: GS-12 or military O-3 by waiver.) NOTE: SF182s are required NLT 60-days prior to the class start date. 2008-004 4-8 Aug 08

14j. Joint Course on Logistics (ALMC-JC): The Army Logistics Management College (ALMC) provides this 2-week course at Ft Lee VA. This course is a Joint Logistics Commander's initiative--Director for Logistics, J-4, Joint Staff, is the course proponent. The JC focuses on theater-level joint logistics operations by preparing military and civilians to function in assignments that involve joint logistics planning, inter-service and multinational logistics support and joint logistics in a theater of operations. The JCL provides the opportunity for students to develop the attributes, perspectives, and insights necessary to manage logistics at the operational level of war. The course includes a number of guest instructors from combatant commands and agencies. Additional information can be found at the following weblink: <a href="http://www.almc.army.mil/catalog/coursedescriptions.html">http://www.almc.army.mil/catalog/coursedescriptions.html</a>.

Target audience: mid-level logistics managers, active or reserve, officers O3-O5, senior noncommissioned officers (E8-E9) or DOD civilians (GS-12 through GS/GM 14) or NSPS equivalent. NOTE: SF182 are required NLT 60-days prior to the class start date.

2008-006 2-13 Jun 08 2008-007 14-25 Jul 08 2008-008 8-19 Sep 08

14k. <u>JFAST Prerequisites</u>: Students must have a secret clearance and a basic Functional literacy in personal computers. Students are also encouraged to have basic knowledge in Joint Operations Planning and Execution System (JOPES) functional processes and Time-Phased Force and Deployment Data (TPFDD) to ensure they get the most from the class. Attending the Collaborative Force-Building Analysis Sustainment and Transportation (CFAST) course is also recommended for combatant commander and service component staff personnel. Maximum class size is 10 students due to classroom computer hardware limitations.

Class location: Building 1961/GCCS Training room

Koneld Comett RONALD GARRETT

LTC, USA

Joint Training Officer

#### **UNITED STATES TRANSPORTATION COMMAND**



508 SCOTT DRIVE SCOTT AIR FORCE BASE, ILLINOIS 62225-5357

#### MEMORANDUM FOR ALL JTRU MEMBERS

November 2007

FROM: JTRU-CC

SUBJECT: Command Training Guidance for Training Year 2008

- 1. Purpose: This document provides guidance for Joint Transportation Reserve Unit (JTRU) training in support of the United States Transportation Command (USTRANSCOM).
- 2. Scope. This Yearly Training Guidance applies to service elements assigned to the Joint Transportation Reserve Unit.
- 3. Intent: Prepare JTRU members to provide operational support to United States Transportation Command.
- 4. Priorities: Increase operational support to USTRANSCOM through:
  - a. Service Technical Training: Element Commanders shall insure that all members are enrolled in the next level of required military education as soon as they become eligible.
  - b. Functional and Individual Training: The priority for all personnel is to be trained and qualified for their position. All personnel shall be scheduled for the training required to be duty qualified. We shall endeavor to achieve a blend of technical, individual and functional training oriented toward supporting USTRANSCOM. Individual and functional training shall be integrated into all JTRU Inactive Duty (IDT) drill training assemblies.
- 5. Training Management: We shall improve our training management in order to provide better, more focused training for our service members during IDT and AT.
  - a. Inactive Duty Training (IDT). Functional leaders have the primary responsibility of scheduling and managing functional training. In this role, they have broad authority to schedule unit members and training as appropriate.
  - b. Annual Training (AT). Annual Training plans for the next year shall be formulated on an individual basis, determined by a member's ability to perform training tasks as outlined in TAS.
  - c. Training Management Workgroups shall be conducted on a quarterly basis to develop and manage the yearly training plan. Functional Training Managers and Element Commanders shall summarize and brief planned vs. accomplished training.

- d. Senior Functional Leadership shall establish and maintain open lines of communications with their equivalent active duty counterpart. Primary responsibilities include seeking emerging training requirements to ensure that our JTRU members are meeting the needs of the active duty.
- 6. Summary. Our mandate is to provide an operational force of skill-rich personnel providing complementary capabilities to USTRANSCOM. Each of our members must and be fully trained and mission capable. We shall use our training time to ensure our personnel are ready to meet today's and tomorrow's wartime readiness requirements.

HAROLD L. MITCHEL Major General, USAFR Commander, JTRU